

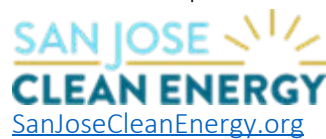
From: [Mitchell, Lori](#)
To: [Downtown West Project](#)
Subject: FW: Community Energy's list of top initiatives - Fw: Next Steps on City Roadmap - Agenda Review Pre-read
Date: Thursday, March 5, 2020 3:55:18 PM
Attachments: [image001.png](#)
[City Roadmap Retreat Community Energy final.pptx](#)

Lori Mitchell

Director of Community Energy

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From: Mitchell, Lori
Sent: Tuesday, February 25, 2020 2:32 PM
To: Cranford, Sandra <Sandra.Cranford@sanjoseca.gov>; Jensen, Erik <Erik.Jensen@sanjoseca.gov>
Cc: Sato-Anderson, Angela <Angela.Sato-Anderson@sanjoseca.gov>
Subject: RE: Community Energy's list of top initiatives - Fw: Next Steps on City Roadmap - Agenda Review Pre-read

Hi Sandy & Eric,

Attached are the slides. Apologies for the delay. – Lori

From: Cranford, Sandra
Sent: Tuesday, February 25, 2020 2:00 PM
To: Mitchell, Lori <Lori.Mitchell@sanjoseca.gov>
Cc: Sato-Anderson, Angela <Angela.Sato-Anderson@sanjoseca.gov>
Subject: Community Energy's list of top initiatives - Fw: Next Steps on City Roadmap - Agenda Review Pre-read
Importance: High

Hi Lori,

Checking in with you in regards to your list of top initiatives. If you could please send them to Eric Jensen by end of day today that would be great. We will be using them at our Senior Staff Retreat tomorrow.

Thank you and see you tomorrow,
Sandy

From: Sykes, Dave <Dave.Sykes@sanjoseca.gov>

Sent: Tuesday, February 11, 2020 1:06 PM

To: #Senior Staff <SeniorStaff@sanjoseca.gov>

Subject: Next Steps on City Roadmap - Agenda Review Pre-read

Senior Staff -

During Agenda Review this Wednesday, Kip will be framing the next steps for our Senior Staff Retreat on February 26th and actions you and your Departments need to take prior to the retreat.

This retreat topic is "Towards a City of San Jose Roadmap Part 2."

Understanding this information before Agenda Review will be helpful to a productive discussion Wednesday.

Thank you,
Dave Sykes

City Roadmap Retreat Department Priorities

Community Energy

February 26, 2020

[DepartmentName] Priorities

Priority	Initiative	Type
#1	Lowering exit fees from PG&E (PCIA fees)	Strategy, Regulatory & Legislative engagement
#2	Purchasing Cost Effective Power	Ongoing Service Delivery
#3	High Customer Participation	Ongoing Service Delivery, Strategy
#4	Evaluate offering full electric service to new development	Project
#5	Continue to Grow Department Staff	Ongoing Service Delivery

Attributes

1. Lowering exit fees from PG&E (PCIA fees)

Attribute	Description
Initiative Type	Strategy, Regulatory & Legislative engagement
Applicable Enterprise Priority	6. Smart, Sustainable, and Reliable City: 21st Century Infrastructure 7. Strategic Fiscal Positioning and Resource Deployment
Community / City Value	Impacts the entire City and our ClimateSmart objectives. If SJCE can not offer competitive rates, customers may opt-out and the program can not achieve its objectives.
Job Duration	Ongoing effort throughout 2020 and 2021
Time Criticality	Significant rate increases could be approved by the CPUC in early 2021
Opportunity Enablement / Risk Mitigation	This initiative paves the way for future success of SJCE. In order to offer community programs and rate discounts SJCE must be financially stable and able to offer competitive rates.

Attributes

2. Purchasing Cost Effective Power

Attribute	Description
Initiative Type	Ongoing Service Delivery
Applicable Enterprise Priority	6. Smart, Sustainable, and Reliable City: 21st Century Infrastructure 7. Strategic Fiscal Positioning and Resource Deployment
Community / City Value	Impacts the entire City and our ClimateSmart objectives. If SJCE can not offer lower cost cleaner power; customers may opt-out and the program can not achieve its objectives.
Job Duration	Ongoing effort
Time Criticality	<ul style="list-style-type: none"> • Energy: lower prices in spring and fall. • Resource Adequacy: must buy by 10/31/20 • Regulations require long-term renewable contracts by 12/31/20
Opportunity Enablement / Risk Mitigation	This initiative paves the way for future success of SJCE. In order for SJCE to be successful, SJCE must offer a more competitive product than PG&E.

Attributes

3. High Customer Participation

Attribute	Description
Initiative Type	Ongoing Service Delivery, Strategy to limit Direct Access (DA) Expansion and retain commercial customers
Applicable Enterprise Priority	6. Smart, Sustainable, and Reliable City: 21st Century Infrastructure 7. Strategic Fiscal Positioning and Resource Deployment
Community / City Value	Impacts the entire City and our ClimateSmart objectives. If customers opt-out; SJCE can not achieve its objectives. Requires great customer service, community engagement, competitive products, regulatory and legislative engagement
Job Duration	Ongoing effort
Time Criticality	Next wave of DA expansion begins Jan 1, 2021. Legislature and CPUC will consider further expansion in 2020 legislative session.
Opportunity Enablement / Risk Mitigation	This initiative paves the way for future success of SJCE. In order for SJCE to be successful, SJCE must retain customers. SJCE could lose up to 50% of revenue if significant DA expansion occurs.

Attributes

4. Evaluate offering full electric service to new development

Attribute	Description
Initiative Type	Project
Applicable Enterprise Priority	6. Smart, Sustainable, and Reliable City: 21st Century Infrastructure 1. Emergency Management and Preparedness 4. The Future of Downtown
Community / City Value	Impacts new development areas. New development areas could have more reliable, cleaner, and cost effective electric service.
Job Duration	Ongoing effort throughout 2020
Time Criticality	March 2020 – Draft Google Downtown West EIR published Late fall 2020 – target timing for City Council approval of Google Downtown West EIR.
Opportunity Enablement / Risk Mitigation	This initiative paves the way for the City to have more local control over electric services and build more resilient electric infrastructure in new areas of development

Attributes

5. Continue to Grow Department Staff

Attribute	Description
Initiative Type	Ongoing Service Delivery
Applicable Enterprise Priority	8. Powered by People:
Community / City Value	Impacts the entire City and our ClimateSmart objectives. Community Energy needs a skilled, diverse, and engaged workforce to achieve our objectives
Job Duration	Ongoing
Time Criticality	New skills needed for new development / microgrid work (engineering, utility expertise)
Opportunity Enablement / Risk Mitigation	This initiative is critical to the success of all initiatives